

Dear CPV Consortium Members,

As the new Chairperson of the CPV Consortium (CPVC), I would like to share the recent combined effort by the Board of Directors to help advance our industry organization. Over the past several months the CPVC's Board of Directors have been discussing ways to attract more members in order to remain representative of the industry, while keeping in mind the conservative state of the CPV industry.

To help increase membership, the CPVC Board of Directors voted to reduce the annual membership fee to \$1500 for large companies (more than \$20 million in annual revenue) and \$1000 for small companies (less than \$20 million in annual revenue). This membership restructure takes place immediately. In order to function as an organization with reduced membership dues, the Consortium must decrease its activities and budget. The CPVC will be reducing its attendance at conferences, coordination of educational workshops, and commitment to fund research initiatives. Instead, the CPVC will focus on building a comprehensive web based project library to create a database of all CPV projects on the CPVC website that will allow members to showcase their projects and demonstrate the viability of CPV technology. The CPV Consortium will remain the legal body that stands behind the CPV-X conference, the industry's key scientific conference, and will continue to be the location of our Annual Membership Meeting.

Moving forward, the CPVC website and project library will be managed by Andreas Bett and me through a contract with PSE. Claire van Zuiden will continue to manage the CPVC in a reduced capacity, focusing on managing financial/legal records and coordinating Board of Director meetings, as well as the Annual Membership Meeting. The Board has agreed to revisit the reorganization within two years to determine whether to adjust or alter the CPVC structure.

We hope that this approach will help increase membership and collaboration, while helping to support market growth and technology deployment for the CPV industry. Please reach out to me if you have any questions; I look forward to working with all of you in the near future.

Best regards,

A handwritten signature in blue ink, appearing to read 'H. Lerchenmüller', written in a cursive style.

Hansjörg Lerchenmüller, Chairperson

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